# **iFood Advanced Data Analyst Case**

iFood is the lead food delivery app in Brazil, present in over a thousand cities.

Keeping a high customer engagement is key for growing and consolidating the company's position as the market leader.

Data Analysts working within the data team are constantly challenged to provide insights and value to the company through open scope projects. This case intends to simulate that.

In this case, you are presented a sample dataset, that mocks meta-information on the customer and on iFood campaign interactions with that customer.

It is your challenge to understand the data, find business opportunities & insights, and to propose any data-driven action to optimize the campaign's results & generate value to the company.

This case aims to evaluate your Data skills and knowledge for Data Advanced Analytics roles:

• Perform robust exploratory analysis, using advanced analytics tools and statistical methods to generate data products to optimize business results (predictive & clusterization models, for example)

Have a clear focus on which role you want to perform @ iFood and focus your energy to excel in the most relevant topics for it. We will be interested in the way you approach the solution and you should know why you are using what you are using.

You should consider that you have to present your results to both **technical** and **business** stakeholders.

Once completed, you may submit your solution to <u>ifoodbrain\_hiring@ifood.com.br</u> with the subject: **iFood DA/DArq Case Solution / "Candidate Name"**. In normal circumstances, we should give a response within a week.

#### Key Objectives and Deliverables are:

- 1. Explore the data be creative and pay attention to the details. You need to provide the marketing team a better understanding of the characteristic features of respondents; How do variables connect with response rates? What other relationships between variables are interesting for the business? Which actionable can we take out of the EDA?
- 2. Propose and describe a customer segmentation based on customers' behaviors; How many and which profiles are there in the database? How does segmentation connect to the campaign's financial return?
- 3. Create a predictive model which allows the company to maximize the profit of the next marketing campaign. What is the best metric that correlates with the profitability of the campaign? Simplicity and awareness of what is going on are preferred over implementations of complex algorithms which you don't master.

4. Make a highly effective business presentation: Remember that the case must contain a presentation that at the same time brings technical strength, insights and actionables, but communicates with a non-technical audience such as a CMO. Take the audience on a journey. Help them see the story of success and what it will bring.

You may use any programming language for these assignments (we use python or SQL).

"Analytics is about impact...In our company [Zynga], if you have brilliant insight and you did great research and no one changes, you get zero credit." Ken Rudin

Some helpful links

McKinsey Presentation Tips

iFood Data & Analytics 4P's

How to be MECE (all videos)

Some helpful Books

Storytelling com Dados

Storytelling with Data: Let's Practice!

Be creative & have fun

### **The Company**

Consider a well-established company operating in the retail food sector. Presently they have around several hundred thousands of registered customers and serve almost one million consumers a year. They sell products from 5 major categories: wines, rare meat products, exotic fruits, specially prepared fish and sweet products. These can further be divided into gold and regular products. The customers can order and acquire products through 3 sales channels: physical stores, catalogs and the company's website. Globally, the company had solid revenues and a healthy bottom line in the past 3 years, but the profit growth perspectives for the next 3 years are not promising... For this reason, several strategic initiatives are being considered to invert this situation. One is to improve the performance of marketing activities, with a special focus on marketing campaigns.

### **The Marketing Department**

The marketing department was pressured to spend its annual budget more wisely. The CMO perceives the importance of having a more quantitative approach when taking decisions, reason why a small team of data scientists was hired with a clear objective in mind: to build a predictive model which will support direct marketing initiatives. Desirably, the success of these activities will prove the value of the approach and convince the more skeptical within the company.

### **The Objective**

The objective of the team is to build a predictive model that will produce the highest profit for the next direct marketing campaign, scheduled for the next month. The new campaign, sixth, aims at selling a new gadget to the Customer Database. To build the model, a pilot campaign involving 2.240 customers was carried out. The customers were selected at random and contacted by phone regarding the acquisition of the gadget. During the following months, customers who bought the offer were properly labeled. The total cost of the sample campaign was 6.720MU and the revenue generated by the customers who accepted the offer was 3.674MU. Globally the campaign had a profit of -3.046MU. The success rate of the campaign was 15%. The objective is of the team is to develop a model that predicts customer behavior and to apply it to the rest of the customer base. Hopefully, the model will allow the company to cherry-pick the customers that are most likely to purchase the offer while leaving out the non-respondents, making the next campaign highly profitable. Moreover, other than maximizing the profit of the campaign, the CMO is interested in understanding to study the characteristic features of those customers who are willing to buy the gadget.

## The Data

The data set contains socio-demographic and firmographic features about 2.240 customers who were contacted. Additionally, it contains a flag for those customers who responded the campaign, by buying the product.

Feature	Description
AcceptedCmp1	1 if customer accepted the offer in the 1st campaign, 0 otherwise
AcceptedCmp2	1 if customer accepted the offer in the 2nd campaign, 0 otherwise
AcceptedCmp3	1 if customer accepted the offer in the 3rd campaign, 0 otherwise
AcceptedCmp4	1 if customer accepted the offer in the 4th campaign, 0 otherwise
AcceptedCmp5	1 if customer accepted the offer in the 5th campaign, 0 otherwise
Response (target)	1 if customer accepted the offer in the last campaign, 0 otherwise
Complain	1 if customer complained in the last 2 years
DtCustomer	data of customer's enrollment with the company
Education	customer's level of education
Marital	customer's marital status
Kidhome	number of small children in customer's household
Teenhome	number of teenagers in customer's household
Income	customer's yearly household income
MntFishProducts	amount spent on fish products in the last 2 years
MntMeatProducts	amount spent on meat products in the last 2 years
MntFruits	amount spent on fruits products in the last 2 years
MntSweetProducts	amount spent on sweet products in the last 2 years
MntWines	amount spent on wines products in the last 2 years
MntGoldProds	amount spent on gold products in the last 2 years
NumDealsPurchases	number of purchases made with discount
NunCatalogPurchases	number of purchases made using catalog
NunStorePurchases	number of purchases made directly in stores
NumWebPurchases	number of purchases made through company's web site
NumWebVisitsMonth	number of visits to company's web site in the last month
Recency	number of days since the last purchase